

Colorado Department of Local Affairs

Directory of Services



Bill Owens
Governor of Colorado

Michael L. Beasley
Executive Director

www.dola.state.co.us



Legislative charge

The General Assembly—recognizing the state has a “responsibility for strengthening local government, encouraging local initiative, and providing coordination of state services and information to assist local governments in effectively meeting the needs of Colorado citizens,” **24-32-101(1)(d), Colorado Revised Statutes**—created the **Department of Local Affairs (DOLA)** to bolster local governments’ ability to meet Coloradans’ needs.

The department focuses on improving communities’ physical conditions, building partnerships, and augmenting local leadership and governing capacities through training, technical assistance and financial support to local leaders and their staffs.

From the executive director

Dear Fellow Coloradan:

Colorado’s rich heritage is evident in the patchwork of communities that extend from the eastern plains to the western slope, from the southeast to the northwest corners of our state.

While each region, county and municipality represents a range of interests and characteristics, all of Colorado’s communities are constantly changing, adapting and making policies to address the concerns of citizens.

The Department of Local Affairs (DOLA) is available to strengthen Colorado’s communities. With the support of Governor Bill Owens and Colorado’s legislature, DOLA is your partner in assisting local governments and communities by providing funding to projects such as local schools, transportation infrastructure, emergency response agencies, rural healthcare programs, rural economic development efforts, water and sewer systems, and measures for dealing with the impact of growth.

Whether you need affordable housing assistance, county assessor training, or technical or financial assistance, use this directory to learn more about the services available through DOLA.

I join Governor Owens in encouraging local communities to learn more about the valuable resources the State of Colorado can provide our citizens.

Sincerely,

Michael L. Beasley
Executive Director

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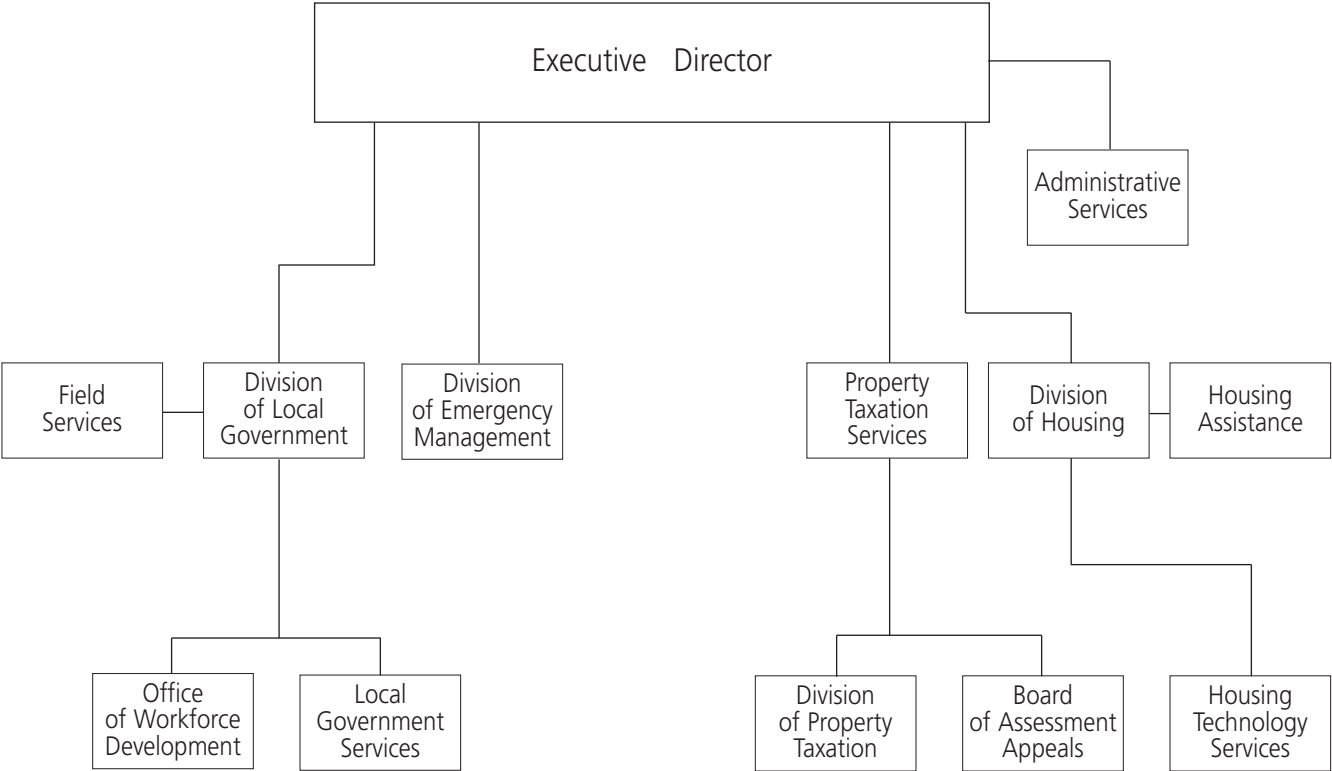
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Organizational chart



Priorities (1999–present)

DOLA considers legislative, administration and local priorities in making funding decisions. During the past five years, DOLA has provided support to communities for these critical needs:

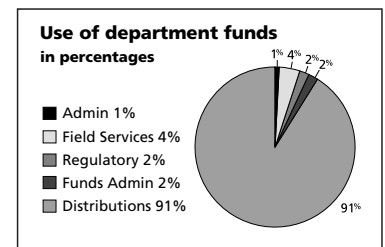
- **Education.** The department has made grants to educational facilities and programs totaling more than **\$8.4 million**.
- **Transportation.** DOLA awarded more than **\$40.7 million** in grants toward transportation infrastructure to support state and local transportation needs.
- **Public safety.** The department made nearly **\$29.8 million** in grants to local law enforcement, fire and ambulance agencies.
- **Housing.** Since 1999, the Colorado Division of Housing has provided more than **\$66 million** in affordable housing assistance. In addition, the department has distributed more than **\$55 million** in funding to communities throughout the state to assist families with rental assistance and home ownership.
- **Rural healthcare.** The department provided grants of more than **\$9.7 million** in support of rural healthcare programs, hospitals and clinics.
- **Economic development.** In addition to **\$2.5 million** for rural telecommunications projects, more than **\$16 million** in other economic development efforts was funded by DOLA.
- **Water and wastewater.** DOLA works with communities to build and improve their water and wastewater systems. Approximately **\$47.9 million** has been awarded for such purposes.
- **Smart Growth.** The department has made almost **\$6.4 million** in grants to local governments for planning purposes and to deal with growth impacts.
- **Workforce training.** Since 2000, the Workforce Development Council has provided **\$3.6 million**

in awards and grants to local workforce investment boards for training in their labor market areas and **\$1.8 million** for job vacancy surveys to local labor market workforce boards. Since 1999, the workforce investment system, which is overseen by the Colorado Workforce Development Council, has provided **\$85 million** to local workforce regions to train Colorado's workforce.

- **Emergency management.** The department works with local emergency managers and communities to develop mitigation and response plans and projects; and exercises to test local capabilities in the event of an emergency or a disaster. More than **\$75 million** has been awarded to local governments and agencies in mitigation, planning and disaster assistance since 1999.
- **Search and rescue** The Colorado Search and Rescue Fund is administered out of DOLA's Northwest Regional Office in Grand Junction. The department also is responsible for administering the CORSAR Card Program, which is a voluntary mechanism for hikers, mountain bikers, climbers, kayakers and other non-sportsmen to participate. In 2003, the Search and Rescue fund awarded a total of **\$82,262** to county sheriffs for mission expenses and, **\$279,982** in end-of-year awards for training and equipment. In 2003, **11,288** one-year cards and **2,654** five-year cards were sold.

DOLA fund allocation

In fiscal year 2005, of the department's \$178 million budget, or 91 percent, was appropriated directly to local governments and organizations to fund community programs.





DOLA field regions and managers

One of the department's key assets in carrying out our mandate is our team of field staff, who live and work in designated regions throughout the state. Their day-to-day activities enable us to have a thorough understanding of the unique needs, goals and accomplishments of Colorado's diverse communities. These field representatives are extremely knowledgeable about their communities and are a valuable resource to Colorado.

Northeastern

119 Poplar St. • Sterling, CO 80751

Kent Gumina, Regional Manager

Field Services Section

970-522-2672 • Fax 970-522-4225

kent.gumina@state.co.us

Kevin Kurelich, Region Liaison

Division of Emergency Management

(covers Northeast Region)

150 E. 29th St., Ste. 215

Loveland, CO 80538

970-679-4503 • Fax 970-669-7717

kevin.kurelich@state.co.us

Northern Mountains

602 Galena St. • P.O. Box 5507
Frisco, CO 80443-5507 (use ZIP code + 4)
Cathy Shipley, Regional Manager
Field Services Section
970-668-6160 • Fax 970-668-3216
cathy.shipley@state.co.us

North Central

150 E. 29th St., Ste. 215
Loveland, CO 80538
Don Sandoval, Regional Manager
Field Service Section
970-679-4501 • Fax 970-669-7717
don.sandoval@state.co.us

Northwestern

222 S. 6th St., Rm. 409
Grand Junction, CO 81501
Tim Sarmo, Regional Manager
Field Services Section
970-248-7333 • Fax 970-248-7317
tim.sarmo@state.co.us

Steve Denney, Region Liaison
Division of Emergency Management
970-248-7308 • Fax 970-248-7317
steve.denney@state.co.us

Frank Bregar, Property Tax Specialist
Division of Property Taxation
970-248-7318 • Fax 970-248-7317
frank.bregar@state.co.us

John Pippenger, Property Tax Specialist
Division of Property Taxation
970-248-7397 • Fax 970-248-7317
john.pippenger@state.co.us

Bill Whaley, Program Administrator
Division of Housing
970-248-7302 • Fax 970-248-7317
bill.whaley@state.co.us

Southeastern

132 West "B" St., Ste. 260 • Pueblo, CO 81003
Lee Merkel, Regional Manager
Field Services Section
719-544-6577 • Fax 719-545-1876
lee.merkel@state.co.us

Cindy Mohat, Regional Liaison
Division of Emergency Management
719-544-6563 • Fax 719-545-1876
cindy.mohat@state.co.us

Rick Hanger, Program Administrator
Division of Housing
719-544-2466 • Fax 719-545-1876
rick.hanger@state.co.us

Southwestern

Fort Lewis College • 1000 Rim Dr.
Durango, CO 81302
Ken Charles, Regional Manager
Field Services Section
970-247-7311 • Fax 970-247-7032
charles_k@fortlewis.edu

Patricia Gavelda, Region Liaison
Division of Emergency Management
970-247-7674 • Fax 970-247-7032
patricia.gavelda@state.co.us

South Central

P.O. Box 127 • Monte Vista, CO 81144
Debra Downs, Regional Manager
Field Services Section
719-852-9429 • Fax 719-852-9433
deb.downs@state.co.us

Central

15075 S. Golden Rd. • Golden, CO 80401
Clay Brown, Regional Manager
Field Services Section
303-273-1787 • Fax 303-273-1795
clay.brown@state.co.us

Bob Wold, Region Liaison
Division of Emergency Management
303-273-1778 • Fax 303-273-1795
bob.wold@state.co.us

Division of Local Government

The Division of Local Government (DLG):

- provides technical assistance and information to local governments on available federal and state programs and acts as a liaison with other state agencies concerned with local governments
- is a source of information to the Governor and General Assembly on local government needs and problems
- performs research on local government issues

There are more than 2,100 local jurisdictions, adding immeasurably to the complexity of government in Colorado. By having an agency to help manage the intergovernmental relationships between the state and local governments, the citizens of Colorado can expect a more seamless system of governance from their state and local governments. The division provides services through:

- Local Government Services
- the Office of Workforce Development
- Community Outreach

Field Services

To provide the best possible service throughout the state, the department has eight field offices. Field staff are able to help local governments and community agencies define issues, evaluate options, identify solutions and achieve results. They also offer management, planning, community development and technical assistance.

Local Government Services

Local Government Services (LGS) includes four organizational or functional areas:

- Financial assistance
- Technical assistance
- Demography
- Office of Smart Growth

Financial assistance

Community Development Block Grants (CDBG)

The “Small Cities” CDBG program is a federal program that provides grants for housing, public facilities and business-assistance projects that primarily benefit low- or moderate-income persons or eliminate slums or blight. Contact Teri Davis at 303-866-4462 or teri.davis@state.co.us.



Community Services Block Grants (CSBG)

This program provides formula-based block grants to alleviate poverty in communities. Grantees receiving funds under CSBG are required to provide services and activities that address:

- employment
- education
- self-sufficiency
- housing
- nutrition
- emergency services and/or activities to meet the needs of low-income families and individuals

Contact Lucia Smead at 303-866-3128 or lucia.smead@state.co.us.

Community Food and Nutrition Grant (CFN)

The CFN program is a federal program designed to alleviate hunger in communities. Eligible recipients are county governments receiving CSBG funds that have designated nutrition as one of their national objectives in their CSBG program, and nonprofit agencies that have received an Emergency Community Services Homeless grant in the past.

Contact Lucia Smead at 303-866-3128 or lucia.smead@state.co.us.

Energy and Mineral Impact Assistance Fund (EIAF)

The EIAF program provides grants and loans for planning, construction and maintenance of public facilities, and the provision of public services. Eligible recipients are political subdivisions socially or economically impacted by the development, processing or energy conversion of minerals and mineral fuels. Contact Tim Sarmo at 970-248-7333 or tim.sarmo@state.co.us.



Search and Rescue Fund (SAR)

The SAR fund reimburses county sheriffs and search and rescue organizations for costs incurred in search and rescue operations. It also provides funding for the purchase of related equipment and training. The program is funded by surcharges on hunting and fishing licenses, boat registrations, off-highway vehicle and snowmobile registrations, and the sale of the Colorado Outdoor Recreation Search and Rescue card. Contact Tim Sarmo at 970-248-7333 or tim.sarmo@state.co.us.



Local Government Limited Gaming Impact (LGLGI)

The Local Government Limited Gaming Impact program provides grants to finance planning, construction and maintenance of public facilities and for the provision of public services related to the impact of gaming. Grants may only be provided to local governments in gaming counties and counties that are geographically contiguous to the two gaming counties and tribal lands. Contact Eric Bergman at 303-866-4552 or eric.bergman@state.co.us.

Conservation Trust Fund (CTF)

The department distributes CTF monies from net lottery proceeds to more than 400 eligible local governments: counties, cities, towns and special

districts that provide park and recreation services in their service plans.

Funding can be used for interests in land and water; for park or recreation purposes; for all types of open space,

including but not limited to flood plains, green belts, agricultural lands or scenic areas; or for scientific, historic, scenic, recreational, aesthetic or similar purpose. Contact Teri Davis at 303-866-4462 or teri.davis@state.co.us.



Waste Tire Disposal and Recycling Grants

Waste tire grants provide funding to counties and municipalities for the cleanup of illegally disposed waste tires. The program also provides incentives to local governments and the private sector to re-use or recycle waste tires for projects such as the turf in the playground pictured here. Contact Don Sandoval at 970-679-4501 or don.sandoval@state.co.us.



Colorado Heritage Planning Grants (CHPG)

The CHPG program provides financial assistance to local governments working cooperatively to address public impacts caused by growth. Projects submitted for funding must address critical planning issues, such as land use and development patterns, transportation, drought and water conservation efforts, mitigation of environmental hazards and energy use. The CHPG Program is administered by the Office of Smart Growth. Contact Eric Bergman at 303-866-4552 or eric.bergman@state.co.us.

Additional information on financial assistance programs can be found on the Department's Web site at: www.dola.state.co.us/grants.htm

Technical assistance

Budgeting

Colorado law requires most local governments to prepare, adopt and file an annual financial plan. If a local government levies property tax, the budget must be adopted before certification of the levy (Dec. 15). Otherwise, the budget must be adopted by Dec. 31.

The department provides assistance in:

- operating and capital budgeting
- policy development
- budget preparation and the effects of TABOR



Financial management

DOLA provides professional assistance to local governments in many areas of financial management. DOLA offers an annual series of workshops on topics of current financial management and or budgeting interest.

- investments and cash management
- borrowing money
- revenues
- expenditures
- fiscal policies
- banking
- trend analysis and projections

Contact Susanna Lienhard at 303-866-2354 or susanna.lienhard@state.co.us.

Purchasing

DOLA coordinates the State-Local Purchasing Program. Local governments may purchase commodities and services through the State-Local Purchasing Program using state awards available at: <http://www.gssa.state.co.us/purchasi.nsf/informational+pages/purchasing+home+page?opendocument>

Additionally, DOLA can assist local entities with information about purchasing program policies and procedures.

Special district administration and elections

DOLA staff is available to assist special districts in the daily administrative operations of their districts. Compliance requirements by state statute, including postings of meeting notices, open records and elections, are all part of an efficient district that effectively serves the public.

DOLA is available for:

- technical assistance in running elections
- assistance in the organization of the district
- consolidation, inclusion or exclusion of property
- the dissolution of districts

Election information. In May of even-numbered years, all Title 32, Article 1 Districts are required by state statute either to conduct or legally cancel their biennial election. DOLA distributes an election code manual to all special districts in December of odd-numbered years.

Compliance information. DOLA maintains information on each special district. There is an election database with election results from 1992 to the present. State statutes require that DOLA maintain information regarding contact people, addresses, telephone numbers, boards of directors, terms of office, maps and changes in boundaries, and the services provided by each district in the state.

Contact Kerry Dwyer at 303-866-2184 or kerry.dwyer@state.co.us for more information.

Water and wastewater assistance

DOLA assists communities in addressing the range of problems they often face, from overburdened water or wastewater treatment plants to inadequate budgeting and accounting practices.

Management assistance. Sound management practices prevent and solve problems, free up cash needed for improvements, and help secure funding. DOLA can help local governments strengthen budgeting and financial management.

Financial assistance. There are a number of potential sources of funds available to local governments to make needed improvements to water and wastewater systems:

- State Revolving Loan funds, which provide below-market loans and small qualifying grants to qualifying entities to upgrade water and sewage treatment systems
- U.S. Department of Agriculture (USDA) Rural Development grants and low-interest loans to rural communities
- Community Development Block Grants for low- to moderate-income populations

- Impact Assistance program grants and low-interest loans to areas affected by energy and mineral development
- Colorado Water Conservation Board loans for raw water supply, storage and transmission
- Colorado Water Resources and Power Development Authority loans for water storage, treatment, distribution systems and wells, as well as wastewater projects

Emergency grants and loans. DOLA can provide and coordinate technical and financial assistance to communities faced with health hazards that arise from sudden, unplanned circumstances, such as floods or freezing.

For more information, contact Barry Cress at 303-866-2352, or barry.cress@state.co.us.

Research

Research staff maintain databases containing historical financial information for Colorado's counties, municipalities and special districts. The information is gleaned from local government financial statements and is used by citizens, taxpayer groups, and both public- and private-sector analysts to develop financial trends and projections, measure the impact of growth and annexation, create and assess public policy, compare revenues and expenditures of local governments, and make important



decisions, such as whether to buy a government's bonds, buying a house served by special districts, and understanding local tax matters or the issuance of public debt. The financial databases, research products and publications can be reviewed at www.dola.state.co/dataetc.htm. For more information, contact Don Merrion at 303-866-3001 or e-mail don.merrion@state.co.us.

Demography

As the primary state agency for demographic information, department staff prepare, maintain and interpret population statistics, estimates and projections. This includes distribution of the state's population by age, racial and ethnic groups for political and administrative subdivisions. Special data profiles are available for every county and municipality. This includes distribution of the state's population by age, racial and ethnic groups for political and administrative subdivisions. Special data profiles are available for every county and municipality. In addition, its Geographic Information System (GIS) section provides mapping support and geographic analysis by local government boundaries and decennial census statistical geography. For demographic information, contact the section's information line at 303-866-4147 or visit the Web site www.dola.colorado.gov/demog.

For GIS data, contact Sheila Dorrell at 303-866-5433 or sheila.dorrell@state.co.us



Office of Smart Growth (OSG)

The OSG provides direct technical and financial assistance to local governments in the areas of land-use planning and growth management. Additionally, the OSG assists local governments in resolving disputes short of litigation. The Intergovernmental Land-Use Dispute Resolution Program provides local officials with the tools necessary to resolve land-use conflicts with neighboring jurisdictions. For more information, contact Eric Bergman at 303-866-4552 or e-mail eric.bergman@state.co.us.

The Office of Smart Growth's Web site is located at www.dola.state.co.us/smartgrowth.

Assistance and resources

OSG provides technical assistance for Colorado local governments. Examples of planning assistance and resources include:

■ Workshops

- Free on-site workshops for elected officials and planning commissions on land-use planning concepts

■ Web site

- A Web page devoted to local government planning commissioners. Check out the Planning Commissioners' Corner for tips on running meetings, information on due process, ex parte contracts, open meetings law, and more.
- Helpful information on myriad planning issues





Community outreach

The Department of Local Affairs partners with communities to foster improvement by developing a coordinated state response to meet locally identified needs. The department works with communities in coordinating programs and policy at the state level, in conjunction with local efforts to encourage more efficient delivery of services in Colorado communities.

One example of this cooperative effort is DOLA's partnership with the Colorado Rural Development Council (CRDC). DOLA provides staff support and resources to bolster the work of the CRDC to target the needs of rural Colorado communities.

For more information, contact Sophie Faust at 303.866-4918, sophie.faust@state.co.us or Clarke Becker at 303.866.5193 or 719-641-1159, crdc@ruralcolorado.org.

Office of Workforce Development

The Office of Workforce Development collaborates with other state agencies to implement the federal Workforce Investment Act of 1998. The main function of the office includes the staffing of the Colorado Workforce Development Council (WDC), which recommends workforce policy to the Governor. The office also monitors key statewide workforce issues, administers and requests federal grants, provides support to local workforce boards, manages and oversees state and local youth councils, and creates operational standards for one-stop centers around the state.

For more information, call 303-866-4991, or go to www.state.co.us/gov_dir/wdc/wdc.htm.

Workforce Center services

- prompt registration
- orientation
- education and training program information
- multimedia resource library
- labor market information
- skill assessment
- job referral and job placement
- self-help resume preparation resources
- veterans' benefits and services information
- referral to additional services—vocational rehabilitation, welfare-to-work programs, employment programs for individuals with disabilities, senior citizens' employment programs, adult literacy, youth programs and more.
- services for Unemployment Insurance claimants

Workforce Center locations

Serving Boulder County

Workforce Boulder County
2905 Center Green Ct., #C • Boulder, CO 80301
303-441-3985 • Fax 303-939-0054

Serving Arapahoe and Douglas Counties

Arapahoe / Douglas Works!
14980 E. Alameda Dr.
Aurora, CO 80012
303-636-1160 • Fax 303-636-1250

Serving Larimer County

Larimer County Employment & Training Services
200 W. Cook St., #5000
P.O. Box 2367 • Ft. Collins, CO 80522
970-498-6600 • Fax 970-498-6670

Serving Weld County

Employment Services of Weld County
1517 N. 17th Ave. • Greeley, CO 80632
970-353-3800 • Fax 970-356-3975

Serving Jefferson, Gilpin and Clear Creek Counties
 Tri-County Workforce Center
 730 Simms St., Ste. 300 • Golden, CO 80401
 303-271-4700 • Fax 303-271-4708

Serving Pueblo County
 Pueblo WorkLink
 201 Larkin • Pueblo, CO 81003
 719-253-7800 • Fax 719-253-7946

Serving Mesa County
 Mesa County Workforce Center
 2897 North Ave. • Grand Junction, CO 81501
 970-248-0871 • Fax 970-257-2219

Serving Denver County
 Denver One-Stop Career Center
 Mayor's Office of Employment and Training
 1391 N. Speer Blvd., Ste. 500 • Denver, CO 80204
 303-376-6700 • Fax 303-376-6721

*Serving Moffat, Routt, Jackson,
 Grand and Rio Blanco Counties*
 Frisco Job Service Center
 P.O. Box 679 (mailing) • 602 Galena (street)
 Frisco, CO 80443
 970-668-5360 • Fax 970-668-3216

*Serving Garfield, Eagle, Pitkin,
 Summit and Lake Counties*
 Rural Resort
 P.O. Box 679 (mailing) • 602 Galena (street)
 Frisco, CO 80443
 970-668-5360 • Fax 970-668-3216

*Serving Dolores, San Juan, La Plata,
 Montezuma and Archuleta Counties*
 Colorado Dept. of Labor and Employment
 1515 Arapahoe, Tower 2, Ste. 400
 Denver, CO 80202
 303-620-4204 • Fax 303-620-4257

*Serving Saguache, Mineral, Rio Grande, Alamosa,
 Conejos, Costilla, Huerfano and Las Animas Counties*
 Colorado Dept. of Labor and Employment
 1515 Arapahoe, Tower 2, Ste. 400
 Denver, CO 80202
 303-620-4204 • Fax 303-620-4257

Serving Park, Chaffee, Fremont and Custer Counties
 Colorado Workforce Center
 141 E. 3rd St. • Salida, CO 81201
 719-539-6523 • Fax 719-539-1173

Serving El Paso and Teller Counties
 Pikes Peak Workforce Center
 2555 Airport Rd. • Colorado Springs, CO 80910
 719-473-6220 • Fax 719-633-4227

*Serving Crowley, Otero, Kiowa,
 Bent, Prowers and Baca Counties*
 Colorado Dept. of Labor and Employment
 1515 Arapahoe, Tower 2, Ste. 400
 Denver, CO 80202
 303-620-4204 • Fax 303-620-4257

*Serving Elbert, Lincoln, Kit Carson,
 Cheyenne, Yuma, Washington, Morgan,
 Logan, Sedgwick and Phillips Counties*
 Eastern Colorado Workforce Centers
 411 Main St. • Fort Morgan, CO 80701
 970-867-9401 • Fax 970-867-0226

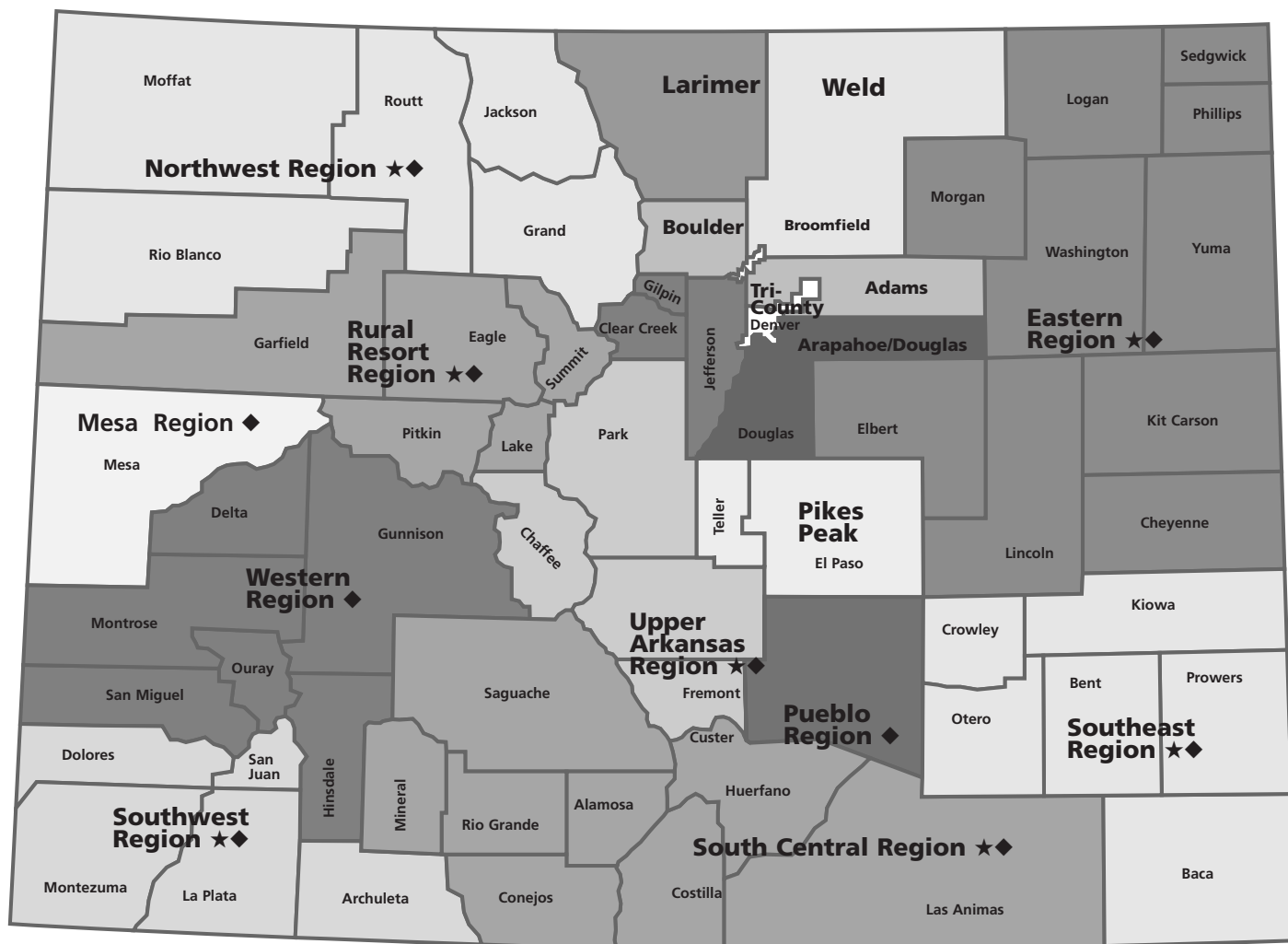
Serving Adams County
 Adams County One-Stop Career Center
 12200 N. Pecos St. • Westminster, CO 80234
 303-453-8600 • Fax 303-453-8655

*Serving Montrose, Delta, Gunnison, Ouray,
 San Miguel and Hinsdale Counties*
 Western Colorado Workforce Center
 525 E. Main St. • Montrose, CO 81401
 970-249-7783 • Fax 970-249-0445

Colorado Workforce Investment Areas

◆ Sub-region of the Rural Consortium Workforce Investment Area

★ Regions administered by the Colorado Department of Labor and Employment. All others administered locally.



Division of Emergency Management

The Division of Emergency Management (DEM) (name changed per legislation introduced and passed 2004), based in Golden, administers a comprehensive emergency management program for the State of Colorado. DEM helps local communities reduce losses from natural or man-made disasters like floods, tornados, wildfires, hazardous-materials incidents or acts of terrorism. The comprehensive emergency management program focuses on the four phases of emergency management:

- preparedness
- mitigation
- response
- recovery

In the event of a disaster or emergency, DEM may activate the State Emergency Operations/ Coordination Center (SEOC) to support affected jurisdictions. Emergency response coordinators from other state agencies and organizations report to the SEOC to offer support in the coordination of response and recovery efforts for state and federal resources.

For more information, visit the DEM Web site at www.dola.state.co.us/oem. The DEM can also be reached at 303-273-1622.



Services

Mitigation Section is primarily responsible for providing mitigation-specific information, technical assistance and funding to local governments, state agencies and the general public. Specific ongoing activities include:

- participation in the Western Drought Coordination Council
- support of Colorado State Drought Task Force
- support of the Colorado State Flood Task Force
- sponsorship of the Colorado Mitigation and Wildfire Conference
- administration of Pre-Disaster Mitigation Grant

Operations and Operations Support Section is responsible for the Colorado State Emergency Operations Plan, the state Emergency Operations Center, and coordination with state agencies in support of local jurisdictions during emergency or disaster situations and for special events. Also in this section are Communications, Facilities and Equipment, and Hazmat.

- **Public preparedness information.** DEM works to ensure the general public and the media are informed of emergency situations that could affect public safety, health and property. Information can be found on the Web site at www.dola.state.co.us/oem.

Division of Housing (DOH)

The Colorado Division of Housing ensures that Coloradans live in safe, decent and affordable housing. The division accomplishes this mission by helping communities meet their housing goals. DOH is a partner in providing financial assistance and services and increasing the availability of housing to Colorado residents who can least afford it.

State Housing Board

The Colorado State Housing Board was created in 1970 to advise the General Assembly, the Governor and the Division of Housing on Colorado housing needs. The seven-member State Housing Board reviews financing requests, adopts regulations governing factory-built structures and multifamily housing in counties with no building codes. The board also sponsors research reports for use by the public, legislators and the Governor.

Affordable housing grants and loans

The DOH finances the construction of new housing and rehabilitation of existing housing. The housing must be owned or occupied by persons with moderate to low income. Local housing authorities, private developers, nonprofit corporations, cities and counties may apply for financing. Most grants require a match from the community served. The Division of Housing uses federal and state funds for:

- elderly, small and large families, disabled individuals, and seasonal workers whether they are homeowners or renters
- construction/rehabilitation of multifamily apartments, single-family houses, homeless shelters
- direct loans, loan guarantees, equity investments, or subordinated debt for construction or permanent financing
- rental assistance for low-income families



- support of emergency shelters and domestic violence shelters, homeless prevention and supportive services for homeless persons
- regional housing agencies offering down payment assistance or loans to rehabilitate homes for low- and moderate-income families

Grant programs

HOME Investment Partnership Program

The Division of Housing administers the HOME program statewide. Eligible activities for HOME funds include acquisition, rehabilitation and new construction of affordable housing units and tenant-based rental assistance programs. Funds invested in rental projects must benefit families with incomes at or below 60 percent of the median income for the area. All homebuyer assistance programs must benefit families whose incomes are equal to or less than 80 percent of area median income.

Community Development Block Grant (CDBG)

The CDBG Program administered by the Colorado Division of Housing is used to fund the construction and rehabilitation of affordable housing rental units, homeless shelters, transitional housing, down payment assistance and single-family owner occupied rehabilitation programs. Most all CDBG funding is provided to the non-entitlement areas of Colorado (50,000 or less in population) and is restricted to assisting families whose income is less than 80 percent of the area median income.



Emergency Shelter Grant

The Emergency Shelter Grants (ESG) program is a federally funded formula allocation that provides money to nonprofit and local government agencies that assist homeless persons and families. Categories available for funding include shelter operations, essential services and homeless prevention.

Housing Opportunities for Persons with AIDS (HOPWA)

The HOPWA formula grant program provides states and localities with resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of low-income persons with Acquired Immune Deficiency Syndrome (AIDS) or related diseases, such as HIV, and their families.

Home Investment Trust Fund Loan Program

This program provides short-term, one-to-seven-year, secured loans to assist housing authorities, public entities and private nonprofits with the development of housing for low- and moderate-income persons.

Grant and loan applications are available online: www.dola.state.co.us/Doh/Documents/App303.pdf. Private Activity Bonds are tax-exempt bonds that can be issued for specific purposes.

Allocations of bonding authority are granted to states each year. The Colorado Private Activity Bond (PAB) allocation program was established by statute (24-32-1701 et seq, C.R.S.) to provide for the allocation of the State PAB ceiling under the federal Tax Reform Act of 1986.



Rental assistance

The Colorado Division of Housing offers rental assistance subsidies (Section 8 Vouchers) to very low-income families in 47 Colorado counties. DOH contracts with local housing agencies that focus on family eligibility and ensure that the rental unit meets housing quality standards. DOH offers rental assistance in counties served by housing agencies and to special populations in the Denver metropolitan area.

Because the demand for rental assistance is very high, it is primarily available only to families, senior citizens and disabled individuals whose incomes are less than 30 percent of the area median income.

For a listing of Section 8 contractors in your area, see the Division of Housing Web page at www.dola.state.co.us/doh/rentalassistance.htm.

Family Self-Sufficiency (FSS)

Those families receiving rental assistance are also eligible for the Family Self-Sufficiency program. The FSS program helps families reduce their dependency on rental assistance through job training, family counseling and further education.



Section 8 Homeownership Plan

Families receiving rental assistance are eligible for the Section 8 Homeownership Program. Homeownership assistance offers families a new and special housing option. The family must meet basic program requirements such as:

- the family must be in the Section 8 Program for at least one year and be continuously employed for at least one year
- must earn roughly \$11,000 a year to qualify for the program
- income must come from sources other than welfare assistance—welfare assistance can be included for elderly and disabled families
- must have \$1,000 to apply to the purchase of their home
- must be a first time homebuyer (not own a home in the last three years)

- has to attend homeownership counseling session before the purchase of the house
- must secure own financing for the home—the lender should be an established organization to avoid predatory lending practices
- post-purchase counseling is strongly recommended

Public Housing Assistance (PHA) five-year strategy and Fiscal Year Annual Plan

The Quality Housing and Work Responsibility Act of 1998 requires that Public Housing Authorities provide their annual plan and a five-year strategy for public comment. DOH draft reports are available for public comment between March 1 through April 15 of every year. Public comment can be directed to Teresa Duran in DOH at 303-866-2034. To review the plan, visit the DOH Web site at www.dola.co.us/doh.

Manufactured housing

The Division of Housing, Housing Technology and Standards Section, administers a number of programs related to Colorado factory-manufactured structures. The section inspects new factory-built (modular) housing, commercial structures and manufactured HUD homes sold in Colorado to





ensure the health and safety of state residents. In addition, hotels, motels and multi-family structures built in the 15 Colorado counties that do not have a building department are reviewed and inspected. A consumer information service for owners of factory-built and manufactured housing is provided, along with assistance for consumers with factory-built and manufactured home complaints. New and used factory-built and manufactured home installations are inspected under the Manufactured Housing Installation Program. The dealer registration program requires retailers of manufactured homes to register with the division. Call 303-866-2031 for additional program information or go online to www.dola.state.co.us/Doh/StandardsTechnology.htm.

Private Activity Bond Program

Private Activity Bonds are tax-exempt bonds issued for specific purposes including manufacturing “small issue” industrial developments, single-family mortgages, qualified redevelopment projects, qualified residential rental projects, exempt facility projects, mortgage credit certificates and student loans.

For more details about the private activity bond program, contact the Division of Housing

at 303-866-2033. Information about the statewide balance, application and program guidelines and awards for 1999–2002 can be found at www.dola.state.co.us/Doh/GrantsLoans.htm#PAB.

2003 income and housing data

Colorado median income	\$54,942
Homeowner median income	\$66,657
Renter median income	\$34,537
Low-income renter households	302,088
Rent-burdened low-income households	174,430

To find the above information for your region or county, visit the Division of Housing Web site at www.dola.state.co.us/doh/publications.

DOH training

The Division of Housing provides a variety of trainings throughout the year that include the Developer’s Toolkit, property management, financial management for nonprofit organizations, advanced finance academy, application workshops, section rental assistance trainings, and more. For a calendar of upcoming trainings, visit the Web site at <http://www.dola.state.co.us/Doh/Training.htm#Calendar>.



Community housing regional staff assignments

To ensure that Colorado is served effectively, DOH staff is assigned to particular regions. Technical assistance includes helping communities identify housing needs and securing private and public financing. In addition, DOH aids communities in forming housing development teams. For more information on development financing, access the staff list.

Region	Areas	Housing Development	Asset Management
1	Logan Morgan Phillips Sedgwick Washington Yuma	Connie Campos 303-866-4650 connie.campos@state.co.us	Marge Lambeth 303-866-4649 marge.lambeth@state.co.us
2	Larimer Weld	Lynn Shine 303-866-2046 lynn.shine@state.co.us	Anne McCreedy 303-866-2319 anne.mccreedy@state.co.us
3	Arapahoe Aurora Douglas	Lynn Shine 303-866-2046 lynn.shine@state.co.us	Anne McCreedy 303-866-2319 anne.mccreedy@state.co.us
3	Adams	Connie Campos 303-866-4650 connie.campos@state.co.us	Marge Lambeth 303-866-4649 marge.lambeth@state.co.us
3	Broomfield	Connie Campos 303-866-4650 connie.campos@state.co.us	Marge Lambeth 303-866-3781 marge.lambeth@state.co.us
3	Boulder Clear Creek Gilpin Jefferson	Ann Watts 303-866-4652 ann.watts@state.co.us	Jerry Olsen 303-866-3781 jerry.olsen@state.co.us
3	City and County of Denver	Connie Campos 303-866-4650 connie.campos@state.co.us	Marge Lambeth 303-866-4649 marge.lambeth@state.co.us
4	Park Teller	Ann Watts 303-866-4652 ann.watts@state.co.us	Jerry Olsen 303-866-3781 jerry.olsen@state.co.us
4	El Paso	Rick Hanger 719-544-2466 rick.hanger@state.co.us	Jerry Olsen 303-866-3781 jerry.olsen@state.co.us
5	Cheyenne Elbert Kit Carson Lincoln	Connie Campos 303-866-4650 connie.campos@state.co.us	Marge Lambeth 303-866-4649 marge.lambeth@state.co.us

Region	Areas	Housing Development	Asset Management
6	Baca Bent Crowley Kiowa Otero Prowers	Rick Hanger 719-544-2466 rick.hanger@state.co.us	Shannon Picaso 303-866-5306 shannon.picaso@state.co.us
7	Pueblo	Rick Hanger 719-544-2466 rick.hanger@state.co.us	Shannon Picaso 303-866-5306 shannon.picaso@state.co.us
8	Alamosa Conejos Costilla Rio Grande Saguache	Rick Hanger 719-544-2466 rick.hanger@state.co.us	Shannon Picaso 303-866-5306 shannon.picaso@state.co.us
9	Archuleta Dolores La Plata Mineral Montezuma San Juan	Bill Whaley 970-248-7302 bill.whaley@state.co.us	Autumn Gold 303-866-4648 autumn.gold@state.co.us
10	Delta Gunnison Hinsdale Montrose Ouray San Miguel	Bill Whaley 970-248-7302 bill.whaley@state.co.us	Autumn Gold 303-866-4648 autumn.gold@state.co.us
11	Garfield Moffat Rio Blanco Mesa	Bill Whaley 970-248-7302 bill.whaley@state.co.us	Autumn Gold 303-866-4648 autumn.gold@state.co.us
12	Pitkin Eagle Routt	Bill Whaley 970-248-7302 bill.whaley@state.co.us	Autumn Gold 303-866-4648 autumn.gold@state.co.us
12	Grand Jackson	Ann Watts 303-866-4652 ann.watts@state.co.us	Anne McCreedy 303-866-2319 anne.mccreedy@state.co.us
12	Summit	Ann Watts 303-866-4652 ann.watts@state.co.us	Autumn Gold 303-866-4648 autumn.gold@state.co.us
13	Chaffee Custer Fremont Lake	Ann Watts 303-866-4652 ann.watts@state.co.us	Jerry Olsen 303-866-3781 jerry.olsen@state.co.us
14	Huerfano Las Animas	Rick Hanger 719-544-2466 rick.hanger@state.co.us	Shannon Picaso 303-866-5306 shannon.picaso@state.co.us

Division of Property Taxation

Through its Division of Property Taxation (DPT), DOLA coordinates and administers the implementation of property tax law through the state's 64 counties. It operates under the leadership of the property tax administrator, who is appointed by the State Board of Equalization (state board).

In promoting equalization of property valuation for property tax purposes and in providing assistance to county assessors, DPT's activities are divided into several sections.

Administrative resources

This unit prepares and publishes administrative manuals, administrative procedures and instructions. It conducts schools and seminars regarding the administrative functions of the assessors' offices. It conducts field studies and provides statewide assistance in title conveyance, mapping, abstracting valuations, certification of values to taxing entities, and feasibility studies. The section also investigates taxpayer complaints. It is responsible for various studies and reports such as the residential assessment



rate study and the property tax administrator's annual report to the General Assembly and state board. It also coordinates with agencies having an interest in property taxation. In addition, the field staff works closely with assessors in all areas of property taxation.

Appraisal standards

Appraisal standards prepares and publishes appraisal manuals, appraisal procedures and instructions. It holds schools and seminars regarding all areas of appraisal. It conducts field studies and provides statewide assistance in agricultural land classification, natural resources and personal property valuation, as well as assistance in the valuation of residential, commercial and industrial properties. The section assists in reappraisal efforts, reviews internal appraisal forms used by assessors, and investigates and responds to taxpayer complaints.

Exemptions

The Exemptions section is responsible for determining qualification for exemption from property taxation for properties that are owned and used for religious, charitable and private school purposes. Currently exempt property owners are required to file annual reports with DPT to continue exemption.

Some exemptions statistics

- Annual Reports filed and reviewed—approx. 9,300 annually
- Exemptions forfeited for failure to file annual report—150–200 annually
- Breakdown of number of parcels or personal property locations only and

- Applications received—about 700 annually
 - Decisions issued annually by the Property Tax Admin.—approx. 750
- their estimated actual value by general exemption type as of Jan. 1, 2003:

	Religious	Private schools	Charity	Total
Parcels	5,981	219	3,708	9,908
Actual value				
Land	\$544,693,488	\$79,824,743	\$394,738,214	\$1,019,256,445
Improvements	\$1,824,668,690	\$261,884,755	\$2,057,694,422	\$4,144,247,867
Personal property	\$162,037,163	\$40,579,203	\$617,102,352	\$819,718,718
Total	\$2,531,399,341	\$382,288,701	\$3,069,534,988	\$5,983,223,030

The section provides assistance to counties and taxpayers with inquiries about exempt properties, conducts hearings on denied exemption applications and revocations of exemption, and defends appeals of such denials and revocations.

State assessed properties

This section values all public utilities and rail transportation companies doing business in Colorado. The company valuations are then apportioned to the counties for collection of local property tax. The section conducts research projects in connection with state assessed companies, assists counties and taxpayers with inquiries on the assessment of public utilities and rail transportation companies, hears protests of the assigned values, and defends appeals of such valuations.

The DPT offers forms online at www.dola.state.co.us/dpt/dpt.htm. For information regarding property taxation issues, contact the Division of Property Taxation at 303-866-2371.

State assessed valuation

Industry	Number of taxpayers	Total 2003 assessed value
Airlines	39	\$277,497,100
Electric companies	54	\$1,638,915,800
Pipelines	42	\$333,379,000
Railroads	19	\$250,150,200
Telephones companies	184	\$1,396,311,000
Water companies	6	\$1,078,700
Private carlines	174	\$31,424,700
Totals	518	\$3,928,756,500

Board of Assessment Appeals

The Board of Assessment Appeals (BAA) is a quasi-judicial tribunal that conducts hearings on real and personal property tax protests. The Board hears appeals on individual property values assessed by 64 County Boards of Equalization and Boards of County Commissioners. The Board also hears appeals on decisions of the State Property Tax Administrator regarding abatements, exemptions and state assessed properties.

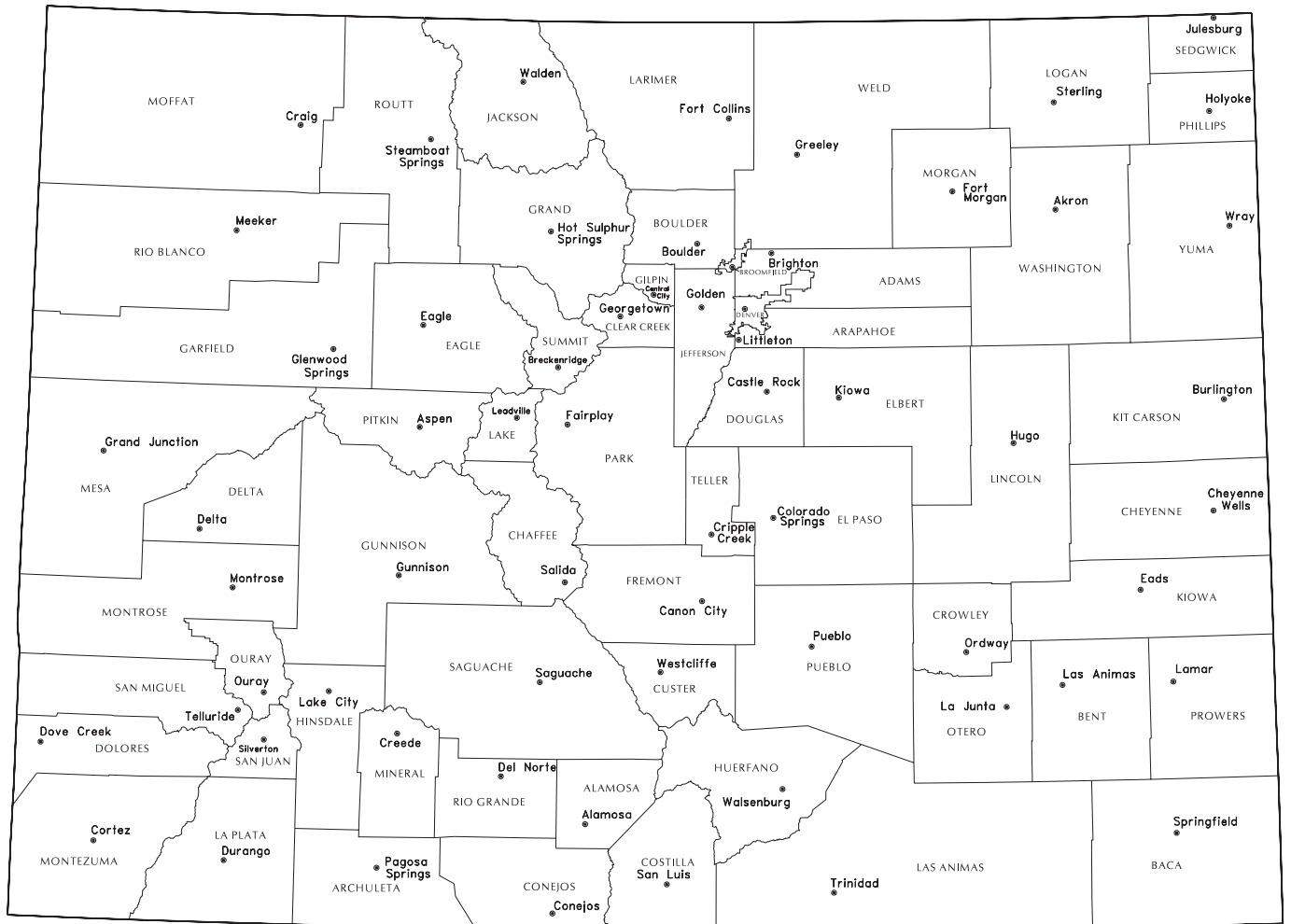
Board members are required to be licensed or certified appraisers, and are appointed by the Governor and confirmed by the Senate. Board hearing panels are scheduled year round from 8:30 a.m. to 5 p.m. Monday through Friday.

For additional information regarding the appeal process, forms and rules, please visit the Web site at www.dola.state.co.us/baa or call 303-866-5880.





Map of county seats



• **County Seat**

Map Compilation: Colorado Division of Local Government, 2001

Top 10 fastest-growing counties (percent change)

	2001	2002	Change
Summit	24,335	26,798	10.1%
Pitkin	15,227	16,257	6.8%
Douglas	200,385	213,526	6.6%
Crowley	5,491	5,822	6.0%
Eagle	43,497	45,819	5.0%
Weld	194,318	202,329	4.1%
Grand	12,909	13,421	4.0%
Adams	361,262	375,380	3.9%
Washington	4,898	5,071	3.5%
Bent	5,865	6,072	3.5%

Top 10 fastest-growing counties (numeric change)

	2001	2002	Change
Adams	361,262	375,380	14,118
Douglas	200,385	213,526	13,141
Arapahoe	503,846	513,965	10,119
Weld	194,318	202,329	8,011
El Paso	533,534	541,069	7,535
Larimer	259,707	262,711	3,004
Pueblo	144,383	147,057	2,674
Mesa	119,975	122,463	2,488
Summit	24,335	26,798	2,463
Eagle	43,497	45,819	2,322

Colorado population data

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
Population	3,304,042	3,381,416	3,490,762	3,606,433	3,713,922	3,813,400	3,905,240	3,999,180	4,106,213	4,220,171	4,335,540	4,441,377	4,516,845	4,572,436
Number Change	19,505	77,374	109,346	115,671	107,489	99,478	91,840	93,940	107,033	113,958	115,369	105,837	75,468	55,591
Percent Change	0.6	2.3	3.2	3.3	3.0	2.7	2.4	2.4	2.7	2.8	2.7	2.4	1.7	1.2
Natural Increase	32,089	31,434	32,119	30,929	29,960	29,143	29,890	30,445	31,441	34,186	36,920	38,592	38,764	39,050
Births	53,368	53,530	54,545	54,100	53,788	53,869	54,974	56,305	57,738	60,718	63,918	66,436	67,618	68,800
Deaths	21,279	22,096	22,426	23,171	23,828	24,726	25,084	25,860	26,297	26,532	26,998	27,844	28,854	29,750
Net Migration	-12,584	45,940	77,227	84,742	77,529	70,335	61,950	63,495	75,592	79,772	78,449	67,245	36,704	16,541



Colorado population definitions

Item	Source description
Population	July 1 population estimates prepared by Demography
Number Change	Numeric change from previous year estimate.
Percent Change	Percent change from previous year estimate.
Natural Increase	Natural increase, a component of population change is computed by subtracting births from deaths.
Births	These data are received from the Colorado Dept. of Health on a fiscal year basis.
Deaths	These data are received from the Colorado Dept. of Health on a fiscal year basis.
Net Migration	Migration is computed by subtracting natural increase from the estimate of population change for each year.

Colorado county statistics*

County	Total population	Square miles	Median age	Persons per household	% High school graduate or higher	% Bachelor's degree or higher	Median household income	Median family income	% Persons below poverty
Adams	363,857	1,200	31.4	2.81	78.8	17.4	\$47,323	\$52,517	8.9%
Alamosa	14,966	723	30.6	2.56	82.6	27.0	\$29,447	\$38,389	21.3%
Arapahoe	487,967	803	34.5	2.53	90.7	37.0	\$53,570	\$63,875	5.8%
Archuleta	9,898	1,355	40.8	2.47	87.3	29.0	\$37,901	\$43,259	11.7%
Baca	4,517	2,560	42.9	2.33	78.5	14.0	\$28,099	\$34,018	16.9%
Bent	5,998	1,542	37.3	2.53	77.2	11.5	\$28,125	\$34,096	19.5%
Boulder	291,288	751	33.4	2.47	92.8	52.4	\$55,861	\$70,572	9.5%
Broomfield*	38,272	34	33.2	2.76	93.1	37.9	\$63,902	\$70,551	4.2%
Chaffee	16,242	1,015	41.8	2.26	88.5	24.3	\$34,368	\$42,043	11.7%
Cheyenne	2,231	1,781	37.9	2.5	84.1	14.2	\$37,054	\$44,394	11.1%
Clear Creek	9,322	396	40.2	2.31	93.4	38.8	\$50,997	\$61,400	5.4%
Conejos	8,400	1,291	34.2	2.8	72.1	14.4	\$24,744	\$29,066	23.0%
Costilla	3,663	1,230	42.1	2.44	68.2	12.8	\$19,531	\$25,509	26.8%
Crowley	5,518	801	36.6	2.59	77.5	11.9	\$26,803	\$32,162	18.5%
Custer	3,503	740	44.9	2.36	90.3	26.7	\$34,731	\$41,198	13.3%
Delta	27,834	1,149	42.3	2.43	80.1	17.6	\$32,785	\$37,748	12.1%
Denver	554,636	156	33.1	2.27	78.9	34.5	\$39,500	\$48,195	14.3%
Dolores	1,844	1,077	42.4	2.35	76.0	13.5	\$32,196	\$38,000	13.1%
Douglas	175,766	842	33.7	2.88	97.0	51.9	\$82,929	\$88,482	2.1%
Eagle	41,659	1,701	31.2	2.73	86.6	42.6	\$62,682	\$68,226	7.8%
Elbert	19,872	1,848	37.2	2.93	92.5	26.6	\$62,480	\$66,740	4.0%
El Paso	516,929	2,129	33	2.61	91.3	31.8	\$46,844	\$53,995	8.0%
Fremont	46,145	1,532	38.8	2.43	80.5	13.5	\$34,150	\$42,303	11.7%
Garfield	43,791	2,960	34.2	2.65	85.4	23.8	\$47,016	\$53,840	7.5%
Gilpin	4,757	150	38.3	2.32	94.1	31.2	\$51,942	\$61,859	4.0%
Grand	12,442	1,869	36.9	2.37	92.3	34.5	\$47,759	\$55,217	7.3%
Gunnison	13,956	3,257	30.4	2.3	94.1	43.6	\$36,916	\$51,950	15.0%
Hinsdale	790	1,124	43.9	2.2	93.1	34.9	\$37,279	\$42,159	7.2%
Huerfano	7,862	1,593	41.7	2.25	77.8	16.1	\$25,775	\$32,664	18.0%
Jackson	1,577	1,620	40.5	2.37	86.2	19.9	\$31,821	\$37,361	14.0%
Jefferson	527,056	777	36.8	2.52	91.8	36.5	\$57,339	\$67,310	5.2%
Kiowa	1,622	1,785	39.7	2.4	86.3	16.1	\$30,494	\$35,536	12.2%
Kit Carson	8,011	2,163	37.4	2.5	77.0	15.4	\$33,152	\$41,867	12.1%
Lake	7,812	384	30.5	2.59	79.5	19.5	\$37,691	\$41,652	12.9%
La Plata	43,941	1,700	35.6	2.43	91.4	36.4	\$40,159	\$50,446	11.7%
Larimer	251,494	2,632	33.2	2.52	92.3	39.5	\$48,655	\$58,866	9.2%
Las Animas	15,207	4,771	40.9	2.4	76.9	16.2	\$28,273	\$34,072	17.3%
Lincoln	6,087	2,585	37.8	2.44	81.8	13.2	\$31,914	\$39,738	11.7%
Logan	20,504	1,845	36.5	2.45	82.3	14.6	\$32,724	\$42,241	12.2%
Mesa	116,255	3,347	38.1	2.47	85.0	22.0	\$35,864	\$43,009	10.2%
Mineral	831	878	45	2.2	91.6	31.2	\$34,844	\$40,833	10.2%
Moffat	13,184	4,754	35.4	2.58	79.6	12.5	\$41,528	\$45,511	8.3%
Montezuma	23,830	2,036	38	2.54	81.1	21.0	\$32,083	\$38,071	16.4%
Montrose	33,432	2,247	38.8	2.52	80.7	18.7	\$35,234	\$40,849	12.6%
Morgan	27,171	1,295	33.5	2.8	71.4	13.5	\$34,568	\$39,102	12.4%
Otero	20,311	1,267	37.7	2.49	75.7	15.4	\$29,738	\$35,906	18.8%
Ouray	3,742	542	43.4	2.36	93.4	36.8	\$42,019	\$49,776	7.2%
Park	14,523	2,210	40	2.45	93.3	30.3	\$51,899	\$57,025	5.6%
Phillips	4,480	689	39.8	2.47	81.6	19.9	\$32,177	\$38,144	11.6%
Pitkin	14,872	970	38.4	2.14	96.3	57.1	\$59,375	\$75,048	6.2%
Prowers	14,483	1,645	32.4	2.67	72.0	11.9	\$29,935	\$34,202	19.5%
Pueblo	141,472	2,398	36.7	2.52	81.3	18.3	\$32,775	\$40,130	14.9%
Rio Blanco	5,986	3,228	37.5	2.5	88.4	19.5	\$37,711	\$44,425	9.6%
Rio Grande	12,413	913	37.3	2.59	78.1	18.8	\$31,836	\$36,809	14.5%
Routt	19,690	2,362	35	2.44	95.3	42.5	\$53,612	\$61,927	6.1%
Saguache	5,917	3,169	36.9	2.56	70.0	19.6	\$25,495	\$29,405	22.6%
San Juan	558	389	43.7	2.06	92.1	43.7	\$30,764	\$40,000	20.9%
San Miguel	6,594	1,291	34.2	2.18	93.6	48.5	\$48,514	\$60,417	10.4%
Sedgwick	2,747	548	43.2	2.31	79.3	13.4	\$28,278	\$33,953	10.0%
Summit	23,548	619	30.8	2.48	93.3	48.3	\$56,587	\$66,914	9.0%
Teller	20,555	559	39.4	2.56	94.0	31.7	\$50,165	\$57,071	5.4%
Washington	4,926	2,530	40.2	2.46	81.7	14.3	\$32,431	\$37,287	11.4%
Weld	180,936	4,017	30.9	2.78	79.6	21.6	\$42,321	\$49,569	12.5%
Yuma	9,841	2,363	37.3	2.55	79.5	15.5	\$33,169	\$39,814	12.9%

*2000 census data not available for Broomfield County. Data provided is for the City of Broomfield.
Source: 2000 census, U.S. Census Bureau

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List of services

Executive Director's Office

Agency administration
Grant funding determination
Interdepartmental coordination
Intergovernmental liaison
Workforce Investment Council coordination

Division of Local Government

Census information/population estimates
and projections
Community Development Block Grants
Community Services Block Grants
Conservation Trust Fund
Demographic services and products
Energy and Mineral Impact Assistance
Regional managers
Land-use planning
Local Government Gaming Impact
Local government purchasing
Property tax limitations
Search and rescue
Smart Growth
Solid waste, water and sewer services
Budgeting and financial management
Waste tire cleanup and incentives

Emergency Services

Cartographic/GIS services and products
Disaster and emergency planning and response
Hazard mitigation
Public safety information

Division of Housing

Building codes—factory-built and manufactured
Building codes—multifamily
Community housing technical assistance
Low-income housing construction/rehab grants
and loans
Private Activity Bonds
Rental assistance, Section 8 Vouchers
Housing publications and data

Division of Property Taxation

Assessor training and assistance
 Property tax assessment training
 Property tax exemptions
 Public utilities assessment

Board of Assessment Appeals

Property assessment appeals

List of department publications

Colorado Visitor Study 1999
 Financial Compendium
 Financial Management Manual
 Governor's Task Force on Victim's Support for the
 Columbine High School Tragedy: Summary Report
 (July 2000)

Local government assistance guides

Administration and planning

Analyzing Financial Trends and Assessing the Impacts
 of Growth
 Contracting for Professional Services
 Developing a Capital Improvements Plan
 Grant and Loan Directory
 Legal Investments for Local Governments
 Personnel Management for Local Governments
 TABOR, Gallagher and Mill Levies

Planning publications

Best Practices series:

- Waterwise Landscaping
- Natural Hazards Planning and Mitigation
- Intergovernmental Agreements
- Land-Use and Growth Management
- Preservation of Open Space, Farms and Ranches

Capital Improvements Planning (discusses how to do
 capital improvement planning)

Contracting for Consultants: How to develop an
 RFQ/RFP

Land-Use Planning in Colorado (lists general land-use
 planning enabling authority for municipalities and
 counties)

Master Plan Primer (discusses components of a master/
 comprehensive plan)

Sample Resolution Regarding HB 01S2-1006,

Mandatory Local Government Master Plans

- Municipal sample, provided by the Colorado
 Municipal League

- County sample, by Colorado Counties, Inc.

Tips on Citizen Involvement

Updating the Master Plan and/or Land-Use Regulations

Variance Application, Findings and Record of Decision

What is Planning and Why Should a Community Plan?

Special districts

Compliance Calendar

Districts and Other Financing Mechanisms

Elections: A Quick Reference Guide

Formation and Statutory Responsibilities of Title 32

Special Districts

Overview for Homeowners

Special District Service Plans

Special District Administration and Elections:

Frequently Asked Questions

Counties

53 Small- and Medium-sized Counties Budget

Comparison

County Issues Report

Water and wastewater management

Available Financial Assistance
 Developing a User Rate and Fee System
 Operator Training Calendar
 Utility Fees, Rates and Collections
 Water Pollution Control Revolving Fund Fact Sheet

Housing

2000–2005 Consolidated Action Plan
 2004 Estimates of Households by Income for Colorado
 and Its Regions
 2004 Cost-Burdened Renter Households
 Affordable Housing Regulatory Barriers Impact Report
 (1998, 1999, 2002)
 ADVANCES—Current Housing Topics
 of Interest to Consumers
 Colorado Division of Housing Rental Assistance
 Contractors
 Colorado Multi-Family Housing Vacancy
 and Rental Survey
 Cost of Housing Analysis For Colorado—2004
 Deep Subsidy Rentals—County by County Listing
 Housing Colorado: A Guidebook for Local Officials
 Housing Colorado: The Challenge for a Growing State's
 Affordable Housing Needs—2003
 Manufactured Housing Installation Manual
 Manufactured Housing Manufacturers
 Public Housing Agency Five-Year Strategy and
 Annual Action Plan
 Reducing Housing Costs through Regulatory Reform
 Registered Manufactured Housing Retailers
 Section 8 Administrative Plan for Section 8 Rental
 Assistance Vouchers
 Section 8 Homeownership Plan
 What is Affordable Housing in Your Area? County
 by County Listing

Emergency management

72-Hour Family Emergency Kit
 Are You Ready?—A Guide to Citizen Preparedness—
 link to FEMA
 Colorado Disaster Act—Senate Bill 92-36-1992
 Colorado Disaster Emergency Procedures Handbook
 for Local Governments
 Colorado Drought Mitigation and Response Plan—
 2001
 Colorado Natural Hazards Mitigation Council Report:
 1997–1999
 Colorado State Hazard Mitigation Plan—2001
 Disaster Assistance Brochure
 DOEM Brochure
 Domestic Preparedness Brochure
 Family Emergency Preparedness Guide
 Guide on the Special Needs of People with Disabilities
 for Emergency Managers, Planners and Responders
 Intergovernmental Agreement for Emergency
 Management
 Law Enforcement Officers Guide for Responding
 to Chemical Terrorist Incidents
 Lessons of Recovery—A Review of the 1997 Colorado
 Flood Disaster
 Prepared Newsletter—published three times annually.
 Volumes 6–8 (2000–2002)
 Stafford Act (The Robert T. Stafford Disaster
 Assistance and Emergency Relief Act—link to)
 State Emergency Operations Plan



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June 2004